

Empirical Studies on the Internationalization and Performance of Japanese Firms

日本企業の国際化と企業パフォーマンスの実証分析

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1

1

Introduction (1)

- Stylized facts: Internationalized firms outperform domestic firms
- There are numerous studies on the positive relationship between internationalization and firm performance.
 - Self-selection or learning
 - Channels through which trade impacts firm performance
- Previous empirical studies find heterogeneities across firms and across countries/regions.
- Many studies on Japanese firms confirms that positive (non-negative) relationships between trade (and/or FDI) and firm performance (productivity, innovation, employment).

2

2

Introduction (2)

- In Japan, the trade-to-GDP ratio has been increasing.
- More and more Japanese firms have been getting engaged in international trade and activities.

→The Japanese Economy has been more and more internationalized.

→However, why can't the Japanese economy return to a growth path?

→Why can't the Japan's productivity grow again?

→Why has been Japan's technological capabilities "relatively" declining?

3

3

Key Messages

- Export-Innovation nexus is stronger than import-innovation nexus
- Japan should put more effort into expanding exports
- What's the problem? What should we do?
 - Increase and diversify trade partners ← Government support?
- Further detailed studies required
 - Growth of frontier firms
 - Firm-level patterns on offshoring and domestic production
 - Proximity between production and innovation

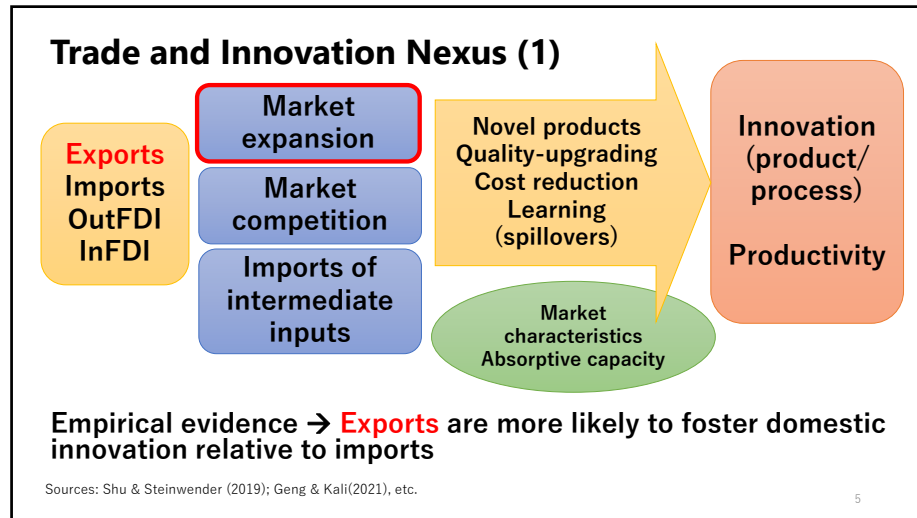
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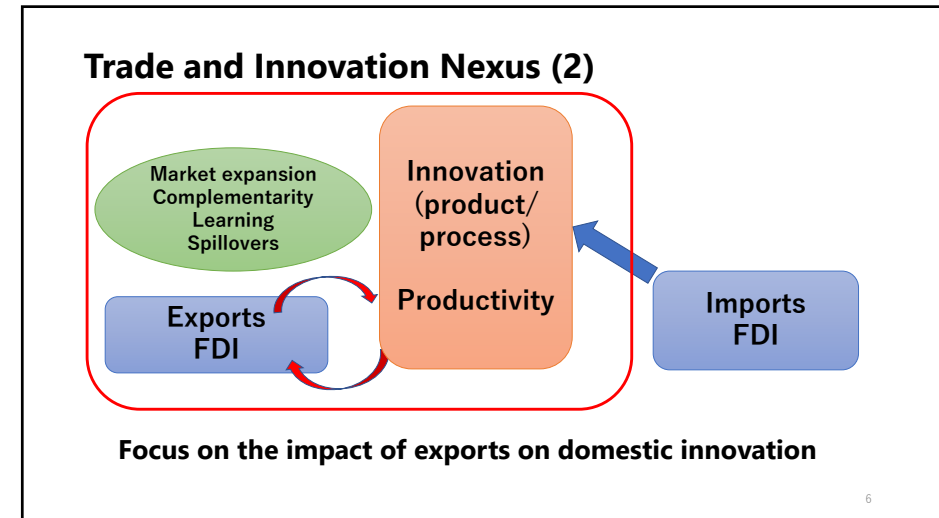
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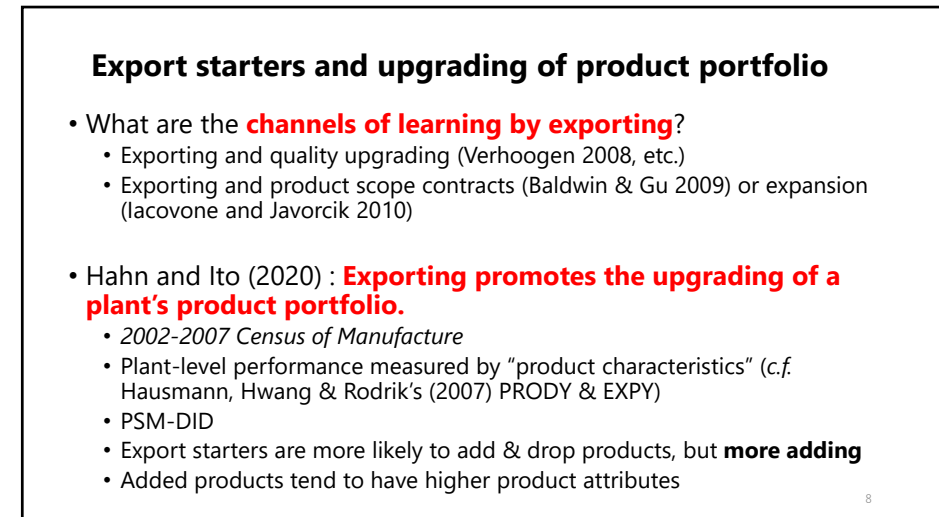
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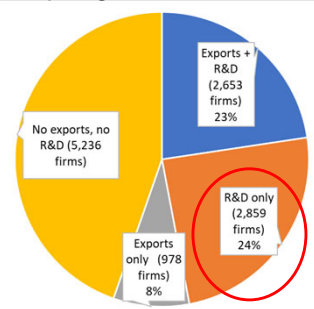


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Can anyone learn from exporting?

- Ito and Lechevalier (2010): **Firms with R&D improved productivity after starting exporting** while firms without R&D did not.
 - Basic Survey of Japanese Business Structure and Activities
 - PSM-DID
 - Complementarity of exports & innovation ← Aw et al. (2005, 2011)
 - Fixed costs of export market entry seem to be higher** than fixed costs of starting R&D for Japanese firms. ← Export support

No. of firms with or without exporting/R&D (Year 2003)



Source: Ito and Lechevalier (2010) Table 1

9

Overseas activity, market expansion, and innovation efficiency

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Overseas activities and Innovation

- Haneda and Ito (2014): **Firms with overseas activities are more efficient in R&D**
 - 2009 National Innovation Survey
 - Innovation Accounting (Mairesse & Mohnen 2001, 2002) c.f. Growth Accounting
 - Residuals of the knowledge production function is interpreted as "innovation efficiency"

Innovation Output = Structural factors + Residuals

Product/Process Innovation (Yes/No)
Sales of new products

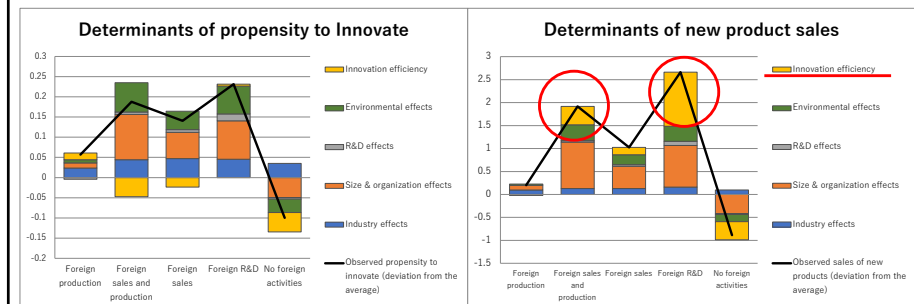
Firm size, R&D expenditure, Industry characteristics, market competition, intra-/inter-firm corporation

Innovation efficiency

11

11

Accounting for Innovation



Innovation efficiency explains a significant part of the advantage in the sales of new products of firms with foreign activities

12

12

Why firms with overseas activities are more efficient in innovation?

- Firms with overseas activities are more efficient innovation particularly when **innovation quality/size of innovation outcome** taken into account.
- Why?
 - **Market expansion**
 - **Diversity of innovation partners**
 - Both foreign and domestic partners
 - Suppliers/customers + foreign commercial laboratories + foreign competitors + universities

13

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Global value chains and domestic innovation

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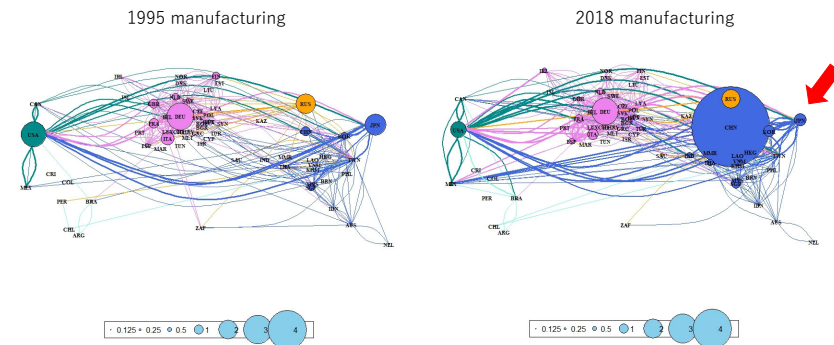
Japan's position in GVCs and domestic innovation

- Ito et al. (2022): Becoming a **key supplier in the GVC network** would be important to benefit from **knowledge spillovers from downstream foreign customers.**
 - Having access to a greater breadth of customers would be beneficial to developing new technologies.
 - Being central in GVCs is more important than vertical specialization for knowledge creation
- **The volume of exports, number and diversification of downstream customers matter! Being connected to more "central" customers is important!**

15

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Forward GVC Centrality in 1995 and 2018

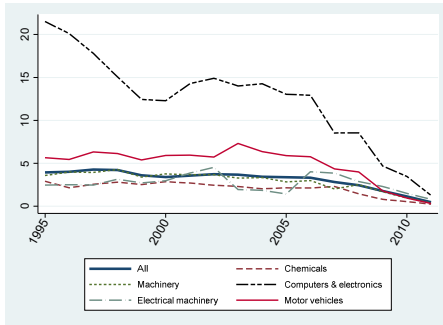


Source: Author's calculation based on the OECD ICIO 2021 Edition.

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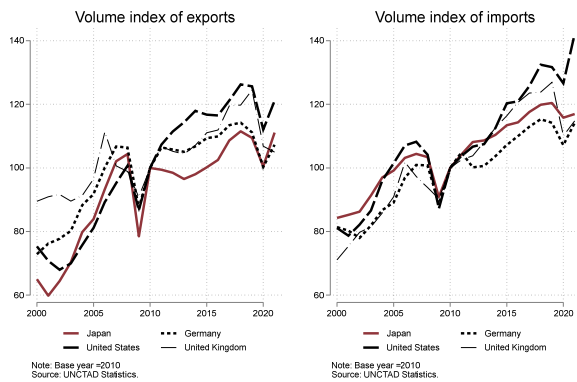
Average citation-weighted No. of patent applications per firm



- The fall in the **forward GVC centrality** explains 37% of the **decline in citation-weighted patent applications** between 1995 and 2011.
- **Forward** GVC participation is positively related to patent applications.
- Backward GVC participation is negatively related to patent applications.

Recent trends of Japan's exports

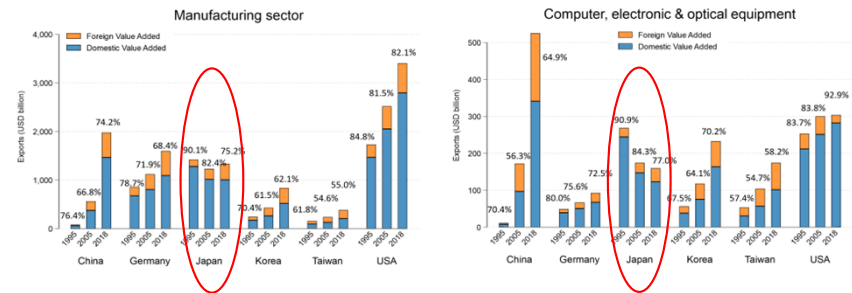
What happened to Japan's exports?



Japan's export growth is the lowest.

Note: Merchandise trade only

Gross exports and the origins of value added



Source: OECD TIVA

- **Domestic VA declining** → FVA share (GVC participation) increasing

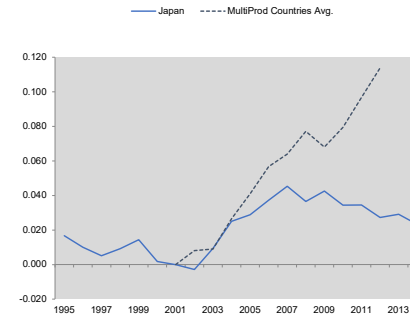
Why are Japan's exports not increasing?

- Japan has failed to achieve a virtuous cycle of exports and innovation. Why?
- Hypothesis: Growth of frontier firms stagnated?
 - Inadequate reallocation of resources
 - Various reasons: lack of domestic investment, labor market rigidity, etc.

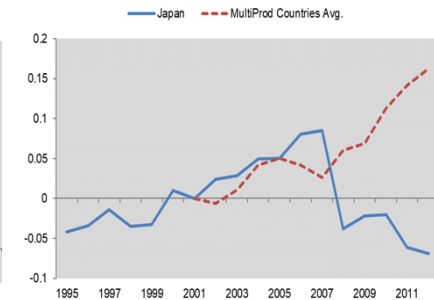
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TFP Gap (10-90 percentile)



Olley-Pakes reallocation efficiency



(出所)池内ほか (2019) 『日本における雇用と生産性のダイナミクス：OECD DynEmp/MultiProd プロジェクトへの貢献と国際比較』RIETI Discussion Paper Series 19-J-066, 独立行政法人経済産業研究所。

22

22

What should we further investigate?

- **The impact of vertical specialization on domestic production and exports** should be further examined.
1. Relatively large amount of intra-firm trade (less diversified trade partners)? ← (Matsuura et al. 2022)
 2. Offshoring substitutes or compliment domestic production? ← (Bernard et al. 2020; Bellone et al. 2022)
 3. Offshoring reduces the efficiency of domestic R&D? (proximity between production and R&D)? ← Branstetter et al. (2021; Fort et al. 2020)

23

23

1. Intra-firm trade

Intra-firm trade share: Japanese MNEs vs. US MNEs

	子会社から親会社への輸出比率				
	平均値	標準偏差	中位数	75 th -ペリタ	95 th -ペリタ
日系	17.5%	31.4%	0.0%	18.0%	98.6%
米系	0.7%	19.0%	0.0%	2.0%	49.0%
	子会社の親会社からの輸入比率				
	平均値	標準偏差	中位数	75 th -ペリタ	95 th -ペリタ
日系	14.1%	23.0%	1.0%	19.7%	68.3%
米系	10.0%	11.0%	6.0%	15.0%	31.0%

Source: Matsuura et al. (2020) Non-technical summary for RIETI DP 20-E-026.

The Intra-firm trade share is larger for Japanese MNEs than US MNEs.

- Matsuura et al. (2022) find that Japanese MNEs tend to choose to procure intermediate goods through intra-firm trade in industries with low contractability.
- Foreign insourcing has a positive effect on productivity, while no such effect in the case of foreign outsourcing (Hijzen, Inui, Todo 2010).
- **How about the impact of inter-/intra-firm exports** on firm performance?
- International Comparison?

24

24

2. Offshoring substitutes or complements domestic production?

- Bernard et al. (2020): **Firms continue domestic production** of the same goods they offshore to low-wage countries.
 - Denmark firm-level imports & domestically produced goods
 - The quality of domestically produced varieties is improved.
 → Offshoring complements domestic production
- Bellone et al. (2022): China import competition induced both **product down-sizing and product exit** within Japanese manufacturing plants.
 - Japan Census of Manufacture
 - Plant-level imports information not available
 → Offshoring substitutes domestic production

25

25

3. Proximity between production and R&D

- **Spatial proximity of production and innovation within a firm** is likely to increase patenting.
 - Branstetter et al. (2021): Taiwan electronics industry
 - Fort et al. (2020): US Census
- **R&D offshoring** is also likely to have a positive impact on firm productivity and patent filings. But, no clear answer yet.
 - Wakasugi & Ito (2011); Tomiura (2014); Belderbos et al. (2016), etc.
 - Yamashita & Yamauchi (2019), Ito et al. (2021): Location of offshore R&D matters.

26

26

Summary & Conclusions

- The internationalization of Japanese firms has certainly progressed.
- Many previous studies confirm that internationalized firms outperform domestic firms.
- **The export-innovation nexus is particularly important. However, Japan's exports are stagnating.**
- It is necessary to analyze in more detail the impact of vertical specialization on domestic production, exports, and R&D.
- Data issues... but, we should send a strong message that **we need an accurate understanding of current challenges based on in-depth data analysis.**

27

27

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29

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30

30